



# Heckington Windmill



## 39<sup>th</sup> Annual Report 2021-22

Heckington Windmill Trust  
Charity No: 1139207  
Company No: 07210264



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## **HECKINGTON WINDMILL TRUST**

**Registered with the Charity Commission** Charity Number: 1139207  
**A Company Limited by Guarantee** Company Number: 07210264

# Chairman's Report

For Heckington Windmill Trust to the year ending 31<sup>st</sup> March 2022

It is my very great pleasure to present to you our 39th annual report on the principal activities of the Heckington Windmill Trust. Like the rest of the world, we have faced significant headwinds as the impact of the Covid pandemic have continued to be felt, but once again I am pleased to be able to report that the Heckington Windmill team has more than risen to the challenge.

Our accounts show a strong financial outcome for the year. Whilst final Covid support grants of circa £10,000 were received, the majority of the surplus for the year was generated by our own activities, reflecting everyone's hard work and commitment as well as our success in our core activity of attracting visitors to the windmill. This has all helped in building our reserves which are so necessary in this uncertain world and in enabling us to plan positively for the future.



*The Mini Millers were much enjoyed by all the children who took part - especially the baking sessions*

about the Mill's history and how it works. Beyond our intensive programme of regular opening we have looked at ways of giving people a deeper experience at Heckington. September saw a successful re-launch of our "Harvest Home" day focusing on the food and farming part of our heritage including Lincoln Longwool sheep, vintage farm machinery and hands-on baking. In the autumn we began piloting a monthly group for children aged 7 - 11 called "Mini Millers". It has been very well-received, and normally fully booked, so we will be looking to make this a permanent feature of our programme. Youngsters have made bread, muffins, jam tarts, gingerbread men and cookies and have looked at how wind turns the sails, cogs and gears, how the stones mill flour & the Edwardian Miller's House. It has been great to have the Bakehouse to offer this to the younger



*Retired volunteers regularly meet up at the VIP Club*

As well as preserving our unique windmill, the Trust has an objective of educating the public





*Steaming days were a perfect way to demonstrate the changes in engineering and milling over the years.*

generation, and to introduce them to all the interesting aspects of the windmill.

We have not forgotten our technical heritage, with milling displays using our hurst frame. It has been an absolute delight to share the milling experience with our visitors once again after a gap of several years.

The year has also seen the start of regular steaming days, which see our rare Tuxford steam engine Maud in action on the first Saturday of most months.

The windmill itself remains in the forefront of our minds, and we're delighted that progress continues towards its full restoration. Once again, we have been liaising closely with Lincolnshire County Council who are still responsible for repairing the mill. The

programme was set back when the intended contractors, local firm, Traditional Millwrights run by our friend Neil Medcalf, closed. They are now employing specialist consultants to draw up a detailed repair specification. In the week before Christmas, we welcomed specialist conservation architect Phillip Orchard with millwright Tim Whiting, and spent a day together giving the mill a very thorough inspection so that a detailed specification of works can be drawn up. Thanks to our President and leading mill expert Martin Hanson and retired mill manager Jim Bailey for offering their knowledge. The intention is then to use this specification to go out to tender to a wider field of millwrighting firms. This process is expected to take place this year, following which, the council will be in a position to place a contract. The repair works themselves are likely to take 18-24 months once



*At Harvest Weekend we saw Lincolnshire Longwool sheep on site*

instructed. We can't wait to see our beautiful mill working again.

Whilst all this has been going on, we have not neglected to make positive plans for the longer-term future. During the winter the Board worked hard on this looking at how we fulfil our primary function of increasing awareness of the windmill by attracting more visitors, and offering them different experiences as well. Everyone is also very conscious how much the organisation has grown in recent years, so the plan includes steps to ensure the team really feel supported, and that our systems continue to develop in line with the organisation's growth. To help with all this, we applied to the National Lottery Heritage Fund for funding for a Project and Engagement Officer. The



*Tuxford engine "Maud" had a day out at Heckington Show in the summer and attracted a lot of attention*

idea is that the grant would fund the first three years of the role, with the aim that increased activity and revenue would make the post self-sustaining in the future. The application was submitted at the end of March and whilst falling outside the period of this report, I am delighted



*Many tractors and vintage vehicles met at the windmill as part of the annual tractor run*

to be able to report that our application was successful, offering a very positive future for the windmill and the Trust as we embark on the next chapter of our remarkable journey

In conclusion, I cannot emphasise enough how much Heckington Windmill is a team project, and I would like to record my thanks and those of the Trust to all those who have contributed in so many ways during the last year. That effort and commitment have delivered another successful year and have helped us lay the foundations for a very positive future for this unique part of our nation's heritage.

*Charles Pinchbeck*

*Chairman*



*Grant funding has been applied for through the National Lottery Heritage Fund who have been so supportive of the windmill in previous years*



# Report on Activities at the Windmill

## ENGINEERING & MILLING REPORT

It's been another busy year for the engineers around the site with leaking pipes, blocked toilets, electrical jobs, replacing extractor fans and all the other odd jobs that make sure the site is running smoothly.

We are still milling as and when required with the Hurst frame and the Ruston 2HR. We did have to replace the big end bearing on the Ruston which required melting the old white metal bearing out, casting a new one and then machining to fit. A first for us!



*The Ruston 10IP Engine was in a poor condition when it arrived. Kindly on loan from David Nickols*

David Nicholls kindly loaned us Blackstone mills and a Ruston 10IP stationary engine which all require restoration. We have completed the two mills, however the older one will be used for demonstration only as it leaks oil into the flour. The younger one of the pair has been rebuilt and new parts have been cast - another first!

The large Ruston 10IP was in quite a bad state; its been totally dismantled, repainted and put back together. Our in-house machinist Geoff has

made a few new parts and helped with assembly. Thanks Geoff for all your help - what would we do without you?

You may have noticed a concrete model of our windmill as you drive in towards the car park.

It is slowly being refurbished thanks to Geoff and the team and is nearing completion. It provides a lovely welcome to our visitors when they arrive.

I would like to say a huge thank you to all the engineers. We work as a great team and thanks to everyone for all the sterling work you have done this year.

*Martin Willis*

*Engineering Team Leader*

## VISITOR SERVICES & SHOP REPORT

Following the closure of museums due to the pandemic, we were very pleased to be able to fully open the visitor centre and shop in June, and from the start we were extremely busy welcoming visitors who came to enjoy visits into the windmill and explore the windmill site.



*Some of the lovely local produce on sale in the Shop at the Mill*

We have also been very pleased to see our volunteer teams come back to the mill throughout the summer and to welcome new faces to the team. Having a strong team meant that we were able to open throughout the summer holidays and even start welcoming groups and special events back to the mill.

The shop team had a day out in the Spring visiting a gift fair and have chosen a lovely selection of new products for the shop. We are also very pleased to have found a number of local artisan companies whose products are a wonderful addition to our shop.

Finally, after a number of years in production, we were very pleased to receive our updated Guide to Heckington Windmill. This full colour booklet provides an insight into the windmill,

how it operates and the families who made up the story. A perfect addition to a windmill visit.

And I would just like to thank all the volunteers who have worked so hard during a difficult year, and hopefully are looking forward to a busy 2022-23!

*Jo Lewin*



*Event catering & Afternoon Tea in the Miller's House are becoming very popular*



*Afternoon Teas in the Miller's House are becoming very popular with delicious cakes and pastries made in the Bakehouse*

## **MILLER'S HOUSE TEA ROOM**

After being closed or with reduced service for nearly a year due to covid it was great to be able to relaunch the tea rooms as the new manager.

It's been a fantastic year with a number of special events including a steampunk wedding, wedding anniversary, gender reveal party & of course numerous afternoon teas!

We relaunched with a revised menu which added several hot options including sausage rolls & pasties.

Along with the help & support from the baking team we have managed to expand the cake offer introducing more gluten free & vegan - all a work in progress.



We've had a couple of record breaking days but thanks to the fantastic volunteers everything ran smoothly with positive comments about the food & the service.

I'm looking forward to see what the next year brings & would like to thank everyone for their help & support over the past year and in advance for the next year!

*Liz Ward*

*Tea Room Manager*



*The Baking Team's superb home made cakes are much appreciated by visitors, as well as being a key part of Heckington's field to fork experience*

## **BAKEHOUSE REPORT**

The Baking Team continue to meet first thing on a Friday to make cakes and scones for the Tea Rooms. In addition to this, the team have also come in and baked extra supplies for events and busy periods at the Windmill. Whilst the team is an established and cohesive unit we are always happy to welcome new members to the group. The team would like to acknowledge the support given by Liz Ward since her arrival.

*The Bakehouse team*

## **COLLECTIONS REPORT**

After the challenges and tribulations of the pandemic, the Collections Team are very happy to be back to work.

As well as handling the many donations towards our archive that we receive on a regular basis the team have been busy cataloguing and digitising the vast collection of photographs, items and pictures. We have also been putting together some handling boxes for schools which can be used in school to prepare for a windmill visit and help familiarise children with items from history. The team have also put together displays and are working on conservation of items.

Not forgetting the brilliant work that the gardeners are doing - the gardens are looking very well cared for and a lovely place for our visitors to relax.

*Michelle Andrews*

*Collections Manager*



*The collections team have a large collection of historic photos and objects that they are cataloguing for the archive*

## Income & Expenditure - Year ended 31/03/22

| <b>INCOME</b>                         |                                     | <b>2022</b>    | <b>2021</b>   |
|---------------------------------------|-------------------------------------|----------------|---------------|
|                                       |                                     | £              | £             |
| <b>Donations and legacies</b>         | Donations                           | 4,770          | 2,288         |
|                                       | Grants                              | 11,667         | 41,202        |
|                                       |                                     | 16,437         | 43,490        |
| <b>Other fundraising activities</b>   | Shop income                         | 22,975         | 11,498        |
|                                       | Mill House tearooms income          | 64,728         | 10,451        |
|                                       | Other income                        | 2,405          | -             |
|                                       |                                     | 90,108         | 21,949        |
| <b>Investment income</b>              | Rents received                      | 9,060          | 8,750         |
| <b>Charitable activities</b>          | Mill entrance                       | 9,358          | 2,162         |
|                                       | Subscriptions                       | 680            | 992           |
|                                       | Group visits                        | 1,656          | -             |
|                                       | Job retention scheme                | 118            | 3,764         |
|                                       |                                     | 11,812         | 6,918         |
|                                       | <b>Total incoming resources</b>     | <b>127,417</b> | <b>81,107</b> |
| <br>                                  |                                     |                |               |
| <b>EXPENDITURE</b>                    |                                     |                |               |
| <b>Raising donations and legacies</b> | Publicity                           | 472            | 729           |
|                                       | <b>Other fundraising activities</b> |                |               |
|                                       | Opening stock shop                  | 6,450          | 9,208         |
|                                       | Opening stock tearooms              | 365            | 678           |
|                                       | Purchases shop                      | 11,851         | 4,942         |
|                                       | Purchases tearooms                  | 18,225         | 2,947         |
|                                       | Wages                               | 24,138         | 9,548         |
|                                       | Closing stock shop                  | - 6,459 -      | 6,450         |
|                                       | Closing stock tearooms              | - 837 -        | 365           |
|                                       |                                     | 53,733         | 20,508        |
| <b>Investment management costs</b>    | Other operating leases              | 62             | -             |
| <b>Charitable activities</b>          | Events expenditure                  | 475            | 20            |
|                                       | Tower rent                          | 750            | 750           |
|                                       | Rates and water                     | 1,131 -        | 4,546         |
|                                       | Light and heat                      | 6,146          | 4,392         |
|                                       | Telephone                           | 677            | 661           |
|                                       | Postage and stationery              | 1,985          | 495           |
|                                       | Materials and maintenance           | 9,846          | 7,104         |
|                                       | Courses and training                | 600            | -             |
|                                       | SPAB/Museum association             | 1,218          | 689           |
|                                       | Travel expenses                     | 197            | 62            |
|                                       | Minor equipment                     | 984            | 258           |
|                                       | Tearoom catering review             | -              | 1,488         |
|                                       | Computer costs                      | -              | 60            |
|                                       | Insurance                           | 7,065          | 7,106         |
|                                       | Heritage lottery funding            | -              | 14,001        |
| Miscellaneous expenses                | 2,346                               | 824            |               |
|                                       |                                     | 33,420         | 33,364        |
| <b>Support Costs</b>                  | Bank charges                        | 1,465          | 353           |
|                                       | Accountancy fees                    | 3,403          | 3,053         |
|                                       | Professional fees                   | 2,142          | 653           |
|                                       |                                     | 5,545          | 3,706         |
|                                       | <b>Total resources expended</b>     | <b>94,697</b>  | <b>58,660</b> |
| <b>NET INCOME</b>                     |                                     | <b>32,720</b>  | <b>22,447</b> |

## Balance Sheet - As at 31/03/22

|  |                       |   |                     | 2022           | 2021          |
|--|-----------------------|---|---------------------|----------------|---------------|
|  | Unrestricted<br>Funds | Operational<br>reserves &<br>renewals<br>fund | Restricted<br>Funds | Total Funds    | Total Funds   |
| <b>FIXED ASSETS</b>                          |                       |   |                     |                |               |
| Tangible Assets                              | 1,000                 |   |                     | 1,000          | 1,000         |
| <b>CURRENT ASSETS</b>                        |                       |   |                     |                |               |
| Stocks                                       | 7,296                 |   |                     | 7,296          | 7,296         |
| Debtors                                      | 4,554                 |   |                     | 4,554          | 4,554         |
| Cash at Bank and in Hand                     | 58,426                | 35,269  | 6,191               | 99,886         | 62,493        |
|  | 70,276                | 35,269  | 6,191               | 111,736        | 75,482        |
| <b>CREDITORS</b>                             |                       |   |                     |                |               |
| Amounts falling due within one year          | (5963)                |   |                     | (5963)         | (5963)        |
| <b>NET CURRENT ASSETS</b>                    | 64,313                | 35,269  | 6,191               | 105,773        | 73,053        |
| <b>TOTAL ASSETS LESS CURRENT LIABILITIES</b> | 65,313                | 35,269  | 6,191               | 106,773        | 74,053        |
| <b>NET ASSETS</b>                            | <b>65,313</b>         | <b>35,269</b>                                 | <b>6,191</b>        | <b>106,773</b> | <b>74,053</b> |
| <b>FUNDS</b>                                 |                       |   |                     |                |               |
| Unrestricted Funds                           |                       |   |                     | 100,582        | 70,442        |
| Restricted Funds:                            |                       |   |                     |                |               |
| Peter Lett Donation Fund                     |                       |   |                     | 1,817          | 2,011         |
| First Aid                                    |                       |   |                     | -              | 600           |
| Tuxford Fund                                 |                       |   |                     | 1,000          | 1,000         |
| MDEM Collections                             |                       |   |                     | 1,500          | -             |
| Bicker Trust Fund                            |                       |   |                     | 1,174          | -             |
| MDEM Small Business Grant                    |                       |   |                     | 700            | -             |
|  |                       |   |                     | 6,191          | 3,611         |
| <b>TOTAL FUNDS</b>                           |                       |   |                     | <b>106,773</b> | <b>74,053</b> |

### NOTE

#### Restricted Funds:

Peter Lett Donation Fund - monies raised in memory of Pete Lett used for engineering projects

First Aid - grant received towards First Aid Training

Tuxford Fund - money donated towards the production of a Tuxford book

MDEM Collections - grant received for education handling boxes

Bicker Trust Fund - education grant received for school visits

MDEM Small Business Grant - grant received for development of the collections & archive



# Heckington Windmill Trust

**Heckington Windmill Trust**  
**Registered Office**  
18 Northgate  
Sleaford  
Lincolnshire  
NG34 7BJ



## **PRESIDENT**

Martin Hanson

## **PATRON**

Mr Toby Dennis, Lord Lieutenant of Lincolnshire

## **TRUSTEES AND OFFICERS**

Charles Pinchbeck

Michael Surfleet

Jo Lewin

Mike Hardy

Michelle Andrews

Paul Reid

## **Registered with the Charity Commission**

Charity Number: 1139207

## **A Company Limited by Guarantee**

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